

LAKEHEAD UNIVERSITY
2020/21 OPERATING EXPENDITURES
FOR THE PERIOD ENDED APRIL 30, 2021
(in thousands)

	2020/21 APPROVED	2020/21 ACTUAL
PROVOST AND VICE PRESIDENT (ACADEMIC)		
Faculty of Social Sciences and Humanities	11,345	11,171
Faculty of Sciences and Environmental Studies	13,002	13,240
Faculty of Health & Behavioural Sciences	11,950	11,992
Faculty of Business	3,731	3,382
Faculty of Education	5,364	5,042
Faculty of Engineering	8,798	8,739
Faculty of Natural Resource Management	2,831	2,855
Faculty of Law	2,993	3,059
Faculty of Graduate Studies	5,853	5,646
Orillia Campus - All Faculties	9,625	9,802
LAKEHEAD/GEORGIAN PARTNERSHIP	400	338
DISTRIBUTION OF NET TUITION REVENUE	4,512	3,940
Interviews & Recruitment	100	81
Faculty subtotal	80,504	79,287
Provost & Vice President (Academic):		
Provost & Vice President (Academic)	737	726
Deputy Provosts	204	271
Miscellaneous Academic	92	66
Ombudsperson	35	30
Provost and VP Academic subtotal	1,068	1,092
Academic Services:		
Indigenous Initiatives	350	300
Distributed Learning	1,103	1,067
Institutional Planning & Analysis	673	658
Library	4,847	4,746
Teaching Commons	677	641
Vice Provost Student Affairs	4,527	4,084
Academic Services subtotal	12,177	11,497
PROVOST AND VICE PRESIDENT (ACADEMIC) TOTAL	93,747	91,876
PEFAL (Post Secondary Education Funding for Aboriginal Learners)	989	989
TRUTH & RECONCILIATION	213	205
KENDAASIWIN AND INDIGENOUS INITIATIVES' RENOVATIONS	—	800
MCU LAKEHEAD/GEORGIAN TPA	—	540
MCU ONTARIO POST-SECONDARY ACCESS & INCLUSION PROGRAM	—	496
MCU CREDIT TRANSFER	—	279
MCU NORTHERN SUSTAINABILITY	—	—
MCU COVID 19 RELIEF	—	—
MCU OTHER	—	331
COMMUNITY ENGAGEMENT AND LIFELONG LEARNING	—	—
SCHOLARSHIPS & BURSARIES FROM TUITION REINVESTMENT	6,883	6,894

	2020/21 APPROVED	2020/21 ACTUAL
ORILLIA CAMPUS SUPPORT	4,525	4,135
LAKEHEAD INTERNATIONAL	5,021	4,471
International Agent Fees	—	820
Graduate Scholarships	—	109
Differential Tuition Waiver	—	114
International Affairs subtotal	5,021	5,514
PRESIDENT		
Office of the President	720	734
Media Relations	136	110
President subtotal	855	844
CHIEF OF STAFF	261	239
UNIVERSITY SECRETARIAT	547	500
VICE PRESIDENT EXTERNAL RELATIONS		
Office of the Vice President	401	353
Alumni & Community Relations	497	522
Philanthropy	518	476
Stewardship	275	250
Government Relations	189	194
Marketing Support	538	526
Web Development Services	329	319
VP External Relations subtotal	2,746	2,640
VICE PRESIDENT RESEARCH & INNOVATION		
Office of the Vice President and AVP	686	700
Research Office	550	608
Research Facilitator - Int'l	86	77
Ingenuity	80	55
Instrumentation Laboratory	305	303
Economic Development & Innovation	302	292
VP Research & Innovation subtotal	2,010	2,035
INVESTMENT IN RESEARCH LABS	—	—
VICE PRESIDENT ADMINISTRATION & FINANCE		
Office of the Vice President	370	341
Athletics	1,103	1,102
Director, Risk Management & Access to Information	157	154
Office of Financial Services	2,398	2,341
Human Resources	1,111	1,095
Human Rights & Equity	305	280
Security	942	948
Technology Services Centre	4,788	4,858
Physical Plant	5,483	5,555
VP Administration & Finance subtotal	16,657	16,674
Utilities	3,302	3,302
General	1,881	4,490
Deferred Maintenance	400	400
Tuition Waiver	580	580
Strategic Initiatives	1,400	1,400
Savings from change in carry forward policy	-2,825	-2,825
Total	139,195	142,338

LAKEHEAD UNIVERSITY
Notes to 2020/21 Operations Statement
(000's)

1. **Other income** includes revenues from the Ontario University Application Centre, late payment fees, investment income in Operating fund, overhead Income net of overhead allocation (including overhead from Ancillaries), and other miscellaneous revenues.

2. **Principal & Interest**

All amounts included in Principal & Interest are owed as part of the Series A unsecured debenture payable.

Project	Principal	Interest	2020/21 Actual
ATAC	304	707	1,011
Excess Borrowings (Other)	316	578	894
Orillia Academic Building	399	1,098	1,497
	<u>1,019</u>	<u>2,383</u>	<u>3,402</u>

3. **General** includes municipal taxes, liability insurance, legal and audit fees, university memberships, bad debts and merchant provider costs.

4. **Strategic Initiatives** is an annually renewable fund of \$1.4M (\$1.4M 2019/20 budget) established for the University to make critical strategic investments. The overall amount will remain stable so that having annual funds available will be dependent on avoiding clogging the fund with ongoing operating costs. There are three types of investments: 1) Long-term investments, including permanent staff, to be provided during the start-up phase for programs that have almost certain realizable potential for stable and growing long-term revenues, 2) President's request for initiatives which are relatively small amounts for which units will compete, 3) Temporary and medium term funds including capital equipment, consulting fees, term employees and other start-up funds for new projects. These funds must be related to either increasing revenue or decreasing future costs.

5. **Carry Forward Policy** is being amended so that at the end of each fiscal year the carry forward amount otherwise calculated will be reduced by an amount which represents a contribution to the following year's operating budget. In 2020/21, the operating budget realized a contribution of \$2.825M from the 2019/20 operations.

6. Certain comparative amounts presented in the 2020/21 Approved Budget have been restated to conform to the 2020/21 actual results.