

**LAKEHEAD UNIVERSITY**  
**2017/18 OPERATING EXPENDITURES**  
**FOR THE PERIOD ENDED APRIL 30, 2018**  
(in thousands)

	<b>2017/18 APPROVED</b>	<b>2017/18 ACTUAL</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC)</b>		
Faculty of Social Sciences and Humanities	10,791	10,744
Faculty of Sciences and Environmental Studies	12,608	12,578
Faculty of Health & Behavioural Sciences	11,159	11,091
Faculty of Business	3,563	4,238
Faculty of Education	5,544	5,468
Faculty of Engineering	8,198	8,140
Faculty of Natural Resource Management	2,636	2,649
Faculty of Law	2,560	2,659
Orillia Campus - All Faculties	8,082	8,230
Distribution of Net Tuition Revenue from International Students		
Additions to Faculty Budgets	2,792	2,791
Interviews & Recruitment	100	171
<b>Faculty subtotal</b>	<b>68,033</b>	<b>68,759</b>
<b>Provost &amp; Vice President (Academic)</b>		
Provost & Vice President (Academic)	634	644
Deputy Provost	217	211
Miscellaneous Academic	15	15
Ombudsperson	25	25
<b>Provost and VP Academic subtotal</b>	<b>891</b>	<b>895</b>
<b>Academic Services:</b>		
Aboriginal Initiatives	272	321
Distributed Learning	1,666	1,676
Dean of Graduate Studies	537	626
Graduate Assistantships	4,662	4,931
Institutional Planning & Analysis	473	511
Library	4,465	4,613
Teaching Commons	-	207
Vice Provost Student Affairs **	3,295	3,315
<b>Academic Services subtotal</b>	<b>15,370</b>	<b>16,199</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC) TOTAL</b>	<b>84,292</b>	<b>85,853</b>
<b>PEFAL (Post Secondary Education Funding for Aboriginal Learners)</b>	<b>989</b>	<b>989</b>
<b>TRUTH &amp; RECONCILIATION</b>	<b>176</b>	<b>185</b>
<b>KENDAASIWIN PROJECT COSTS</b>	<b>-</b>	<b>90</b>
<b>MAESD ONTARIO POST-SECONDARY ACCESS &amp; INCLUSION PROGRAM</b>	<b>-</b>	<b>321</b>
<b>MAESD TARGETED INITIATIVES FUNDING (Aboriginal Initiatives)</b>	<b>-</b>	<b>340</b>
<b>MAESD CREDIT TRANSFER</b>	<b>-</b>	<b>289</b>
<b>MAESD OTHER</b>	<b>-</b>	<b>275</b>
<b>SCHOLARSHIPS &amp; BURSARIES FROM TUITION REINVESTMENT</b>	<b>5,650</b>	<b>6,231</b>
<b>DISTRIBUTION OF NET TUITION REVENUE FROM INT'L STUDENTS</b>		
Student Financial Aid	558	559

\*\* Note: Orillia Marketing Support and Web Development Services transitioned to VP External Relations July 2017

	2017/18 APPROVED	2017/18 ACTUAL
<b>ORILLIA CAMPUS - ADMINISTRATION</b>	<b>4,622</b>	<b>4,001</b>
<b>LAKEHEAD/GEORGIAN PARTNERSHIP</b>	-	229
<b>LAKEHEAD INTERNATIONAL</b>	<b>3,909</b>	<b>4,195</b>
<b>PRESIDENT</b>		
Office of the President	693	1,219
Media Relations	119	115
<b>President subtotal</b>	<b>812</b>	<b>1,334</b>
<b>CHIEF OF STAFF</b>	260	253
<b>UNIVERSITY SECRETARIAT</b>	420	428
<b>VICE PRESIDENT EXTERNAL RELATIONS</b>		
Office of the Vice President	409	374
Alumni & Community Relations	397	414
Philanthropy	508	471
Stewardship	244	267
Government Relations	184	170
Marketing Support **	552	639
Web Deveopment Services **	243	236
<b>VP External Relations subtotal</b>	<b>2,537</b>	<b>2,572</b>
<b>VICE PRESIDENT RESEARCH &amp; INNOVATION</b>		
Office of the Vice President and AVP	650	741
Research Office	542	548
Instrumentation Laboratory	281	271
Economic Development & Innovation	277	279
<b>VP Research &amp; Innovation subtotal</b>	<b>1,751</b>	<b>1,840</b>
<b>VICE PRESIDENT ADMINISTRATION &amp; FINANCE</b>		
Office of the Vice President	332	350
Athletics	898	1,178
Director, Risk Management & Access to Information	155	152
Office of Financial Services	2,191	2,250
Human Resources	1,047	1,082
Security	878	911
Technology Services Centre	4,790	5,175
Technology Fund	-	201
Physical Plant	4,986	5,029
<b>VP Administration &amp; Finance subtotal</b>	<b>15,276</b>	<b>16,329</b>
<b>Utilities</b>	3,616	3,599
<b>General (Note 3)</b>	1,876	1,804
<b>Deferred Maintenance</b>	400	659
<b>English Language Centre Renovations</b>	-	-
<b>Tuition Waiver</b>	480	701
<b>Strategic Initiatives (Note 4)</b>	1,400	1,400
<b>Savings from change in carry forward policy (Note 5)</b>	-1,500	-1,500
<b>Total</b>	<b>127,526</b>	<b>132,976</b>

**LAKEHEAD UNIVERSITY**  
**Notes to 2017/18 Operations Statement**  
**(000's)**

1. **Other income** includes revenues from the Ontario University Application Centre, late payment fees, investment income in Operating fund, overhead Income net of overhead allocation (including overhead from Ancillaries), and other miscellaneous revenues.
- 

2. **Principal & Interest**  
All amounts included in Principal & Interest are owed as part of the Series A unsecured debenture payable.

Project	Principal	Interest	2017/18 Actual
ATAC	219	744	964
Johnson Controls Phase 1	169	574	744
Johnson Controls Phase 2	151	514	665
Excess Borrowings (Other)	285	608	894
Orillia Academic Building	341	1,156	1,497
	<u>1,166</u>	<u>3,597</u>	<u>4,763</u>

---

3. **General** includes municipal taxes, liability insurance, legal and audit fees, university memberships, bad debts and merchant provider costs.
- 

4. **Strategic Initiatives** is an annually renewable fund of \$1.4M (\$1.4M 2016/17 budget) established for the University to make critical strategic investments. The overall amount will remain stable so that having annual funds available will be dependent on avoiding clogging the fund with ongoing operating costs. There are three types of investments: 1) Long-term investments, including permanent staff, to be provided during the start-up phase for programs that have almost certain realizable potential for stable and growing long-term revenues, 2) President's request for initiatives which are relatively small amounts for which units will compete, 3) Temporary and medium term funds including capital equipment, consulting fees, term employees and other start-up funds for new projects. These funds must be related to either increasing revenue or decreasing future costs.
- 

5. **Carry Forward Policy** is being amended so that at the end of each fiscal year the carry forward amount otherwise calculated will be reduced by an amount which represents a contribution to the following year's operating budget. In 2017/18, the operating budget realized a contribution of \$1.5M from the 2016/17 operations.
- 

6. Certain comparative amounts presented in the 2017/18 Approved Budget have been restated to conform to the 2017/18 actual results.
-