



## BOARD OF GOVERNORS MEETING

### MINUTES

<b>Date:</b>	March 27, 2026
<b>Time:</b>	9:00am - 2:10pm (ET)
<b>Location:</b>	Thunder Bay Campus: Senate Chambers (UC 1001) Orillia Campus: Room OA 3041 (will be connected to the Senate Chambers) Zoom Meeting

*\*Zoom*

**Board of Governors Members in Attendance:** Robert Arnone; \*Dr. Claudine Cousins; \*David Elliott; Sunil Kumar; \*Tim Lade; Robert Lamb; Dr. Jason Lisi - Secretary (non voting); Dr. Nancy Luckai; Michael Nitz; Michel Piche; Dr. Leigh Potvin; Dr. Gillian Siddall; \*Dr. Bryanna Scott-Kay; Mark Smith (Vice-Chair); \*Pauline Tait; Cathy Tuckwell (Chair); Maria Vasanelli

**Regrets:** Simran Talpade; Dr. Rose Zacharias

**Absent:** Rajni Agarwal

**Executive Team Members and Support Staff in Attendance:** Dr. Gillian Balfour - Provost and Vice-President, Academic; Michael den Haan - Vice-President, University Advancement; Dr. Langis Roy - Vice-President, Research & Innovation; Marcie Morrison - Recording Secretary; Dr. Heather Murchison - Strategic Advisor to the President and Vice-Provost (Institutional Planning and Analysis); Kathy Pozihun - Vice-President, Administration and Finance; Dr. Linda Rodenburg - Principal, Orillia Campus; Rosanna Scaffeo - Chief of Staff, Office of the President; Emma Westover - Associate Vice-President, Financial Services

**Invited Guest in Attendance:** Dr. Christina van Barneveld - Associate Professor (Lakehead University)

The meeting was called to order at 9:03am.	
Item	Presenter(s)
The Chair opened the meeting by acknowledging the traditional territories of Thunder Bay and Orillia.	
1. Approval of Agenda  MOVED (R. Lamb) that the agenda be approved. CARRIED	Cathy Tuckwell
2. Reminder: Confidentiality, Ethics, and Conduct  Members were reminded that Board meetings are confidential. Members should declare any in camera items or conflicts of interest that arise and are expected to	Cathy Tuckwell

	uphold the Board's Code of Conduct to maintain a respectful, ethical, and positive environment.	
3.	<p>Consent Agenda</p> <p>The Board Bylaws allow the Consent Agenda to include routine or non-controversial items, such as committee reports, adjunct professor approvals, and academic chair appointments. Any Governor can request that an item be removed to allow for discussion or debate.</p> <p>Supporting documentation for the items in the Consent Agenda was circulated in advance of the meeting.</p> <p>MOVED (M. Vasanelli) that the Consent Agenda be approved, as amended:</p> <ul style="list-style-type: none"> <li>Item 3-C3.1: Policy Review: Student Code of Conduct - Non-Academic - remove from Consent Agenda and add to the regular agenda for discussion</li> </ul> <p>CARRIED</p>	Cathy Tuckwell
3-C1.	<p>Minutes of Previous Meeting</p> <p>MOVED that the minutes of the February 6, 2026 meeting be approved.        CARRIED</p>	
3-C2.	Executive Committee Report (of the March 5, 2026 meeting)	
3-C3.	<p>Audit and Risk Committee Report (of the March 5, 2026 meeting)</p> <p><del>1. Policy Review: Student Code of Conduct - Non-Academic</del></p> <ul style="list-style-type: none"> <li><del>Policy Review Summary</del></li> <li><del>Current Policy</del></li> <li><del>Revised Policy</del></li> <li><del>MOVED to approve the proposed amendments to the Student Code of Conduct Non-Academic policy. This item was moved to the regular agenda.</del></li> </ul>	
3-C4.	External Relations Committee Report (of the March 4, 2026 meeting)	
3-C5.	Finance and Operations Committee Report (of the March 5, 2026 meeting)	

		<p>1. Annual Report to the Ministry of Colleges, Universities, Research Excellence and Security on Costs of Textbooks and Other Learning Materials</p> <p>Reference Documents:</p> <ol style="list-style-type: none"> <li>a. Ministry of Training, Colleges and Universities (MTCU) Act (subsection 21(2))</li> <li>b. Strengthening Accountability and Student Supports Act, 2024 - For Information</li> <li>c. Annual Report</li> <li>d. MOVED to approve the Annual Report on Costs of Textbooks and Other Learning Materials as presented.</li> </ol> <p>CARRIED</p>
	3-C6.	<p>Governance and Nominating Committee Report (of the March 4, 2026 meeting)</p> <ol style="list-style-type: none"> <li>1. Ogimaawin Indigenous Education Council (OIEC) Member Re-election <ol style="list-style-type: none"> <li>a. WHEREAS on February 3, 2026, the OIEC adopted a motion recommending Dr. Bryanna Scott-Kay for reappointment to the Board of Governors for a 3-year term; MOVED to re-elect Dr. Bryanna Scott-Kay as the Ogimaawin Indigenous Education Council Member, for a 3-year term, commencing at the close of the 2026 Annual Meeting.</li> </ol> </li> </ol> <p>CARRIED</p>
	3-C7.	Chair's Report - There was no report.
	3-C8.	<p>President's Reports:</p> <ol style="list-style-type: none"> <li>a. President's March Report</li> <li>b. President's Report on Appointments</li> <li>c. Annual Report on Allegations or Breaches of Academic Integrity</li> </ol>
	3-C9.	<p>Other Informational Items</p> <ol style="list-style-type: none"> <li>1. Senate Reports: <ol style="list-style-type: none"> <li>a. February 17, 2026</li> <li>b. March 16, 2026</li> </ol> </li> </ol>

	<p>Item for Discussion from the Consent Agenda</p> <p>Audit and Risk Committee:</p> <p>Policy Review: Student Code of Conduct - Non-Academic</p> <p>The following documents were circulated in advance of the meeting:</p> <ul style="list-style-type: none"> <li>a. Policy Review Summary</li> <li>b. Current Policy</li> <li>c. Revised Policy</li> </ul> <p>The Chair of BARC provided an overview of the proposed amendments and review process.</p> <ul style="list-style-type: none"> <li>d. MOVED to approve the proposed amendments to the Student Code of Conduct Non-Academic policy. CARRIED by consensus</li> </ul>	<p>Sunil Kumar</p>
<p>4.</p>	<p>Recommendations from Committee Reports</p>	
<p>4.1</p>	<p>Finance and Operations Committee</p> <ul style="list-style-type: none"> <li>1. 2026-2027 Tuition Fees and Miscellaneous Fees</li> </ul> <p>The following documents were circulated in advance of the meeting:</p> <ul style="list-style-type: none"> <li>a. Proposed Tuition Fees Memo</li> <li>b. Proposed Ancillary Fees Memo</li> <li>c. Compulsory Ancillary Fees</li> <li>d. Tuition Presentation</li> </ul> <p>The presentation that was circulated in advance of the meeting was delivered and included reporting on domestic and international tuition considerations, 2026-2027 fee assumptions, and recommendations.</p> <p>Following the presentation, the Administration provided clarification regarding some of the domestic tuition assumptions and recommendations. The impact of changes to OSAP, and the importance of clear and proactive communication to ensure</p>	<p>Robert Arnone</p> <p>Dr. Gillian Balfour, Kathy Pozihun, Emma Westover</p>

		<p>students understand tuition changes and available supports, was also discussed.</p> <p>e. MOVED (R. Arnone) to approve the proposed tuition and ancillary fees for 2026-2027 as presented.          DISCUSSION:          Further discussion focused on the impact of changes to OSAP, as well as concerns regarding increases to domestic tuition. The Administration outlined measures being implemented to mitigate these impacts.          CARRIED</p>	
5.	<p>Business + Higher Education Roundtable (BHER) 2026 Executive Summit Conference Debrief and Discussion</p> <p>A powerpoint deck was circulated in advance of the meeting. A debrief of the event was provided, noting the implications for Lakehead and key takeaways. Discussion ensued.</p>		Sunil Kumar
6.	<p>In Camera Session and Lunch Break</p> <p>MOVED (R. Lamb) to adjourn to an in camera session to discuss items of a personnel, legal or real estate nature, or any other item of sensitive or confidential nature, and that only members of and others approved by the Board may be present.          CARRIED</p> <p>At 10:18am the Board adjourned to an in camera session. The Secretary, Recording Secretary, and members of the President’s Executive Team were invited to remain for the in camera session.</p> <p>The Board returned to the open meeting at 3:14pm.</p>		Cathy Tuckwell
6.1	<p>Business Arising from the In Camera Meeting</p> <p>It was reported that the following business was dealt with during the in camera session:</p>		Dr. Jason Lisi

	<ul style="list-style-type: none"> <li>● Approval of 2026-27 Board Operating Budget - The Board approved its 2026-2027 operating budget, with a 5% decrease in the overall budget.</li> <li>● Approval of New Policy - The Board approved the new Fundraising Goal Setting Policy.</li> <li>● Board Officer Election Results:             <ul style="list-style-type: none"> <li>○ MOVED to elect Mark Smith as Board Chair for a 2-year term commencing at the close of the 2026 Annual Meeting.</li> <li>○ MOVED to elect Sunil Kumar as Board Vice-Chair for a 2-year term commencing at the close of the 2026 Annual Meeting.</li> <li>○ MOVED to elect Cathy Tuckwell as Board Past-Chair for a 2-year term commencing at the close of the 2026 Annual Meeting.</li> </ul> </li> </ul>	
<p>7.</p>	<p>Spotlight Presentation: Humanities 101 at Lakehead University</p> <p>Dr. Christina van Barneveld joined the meeting.</p> <p>The Board received a presentation highlighting the Humanities 101 program structure and strategic themes, including the student selection process, local community partnerships, and the maintenance of academic quality comparable to a first-year university course. It was noted that Lakehead University was the first institution in Ontario to develop an online version of the program.</p> <p>A student participant also shared their personal experience, describing the transformative impact the program had on their life.</p> <p>The Board appreciated the opportunity to learn about this important program and valued hearing first-hand accounts of its impact.</p>	<p>Dr. Christina van Barneveld, Nicole Mortimur</p>
<p>8.</p>	<p>Other Business</p> <p>There was no other business.</p>	<p>Cathy Tuckwell</p>

The meeting adjourned at 4:04pm.

Next Meeting: May 1, 2026, 9:30am - 1:30pm (ET)

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Cathy Tuckwell, Chair

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Dr. Jason Lisi, Secretary