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**BOARD OF GOVERNORS MEETING #16-281**

**March 3, 2016**

**9:00am – 12:00pm**

**Senate Chambers UC 1001**

**MINUTES**

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<b>Present</b>	Mr. Cameron Clark Mr. Paul Capon Ms. Barbara Eccles (Secretary) Dr. Mary Louise Hill Mr. William Keeler Ms. Angela Maltese Mr. Brian McKinnon Mr. Sebastian Murdoch-Gibson	Mr. Ross Murray Ms. Maria Phipps* Ms. Frances Picherack* Dr. Brian Stevenson Mr. David Tamblyn Mr. Bruce Waite* Mr. Murray Walberg (Chair)
<b>Regrets</b>	Mr. Ian McCormack	Ms. Maria Vasanelli
<b>Others Present</b>	Ms. Rita Blais Ms. Deb Comuzzi Dr. Andrew P. Dean Dr. Kim Feddersen Mr. Toby Goodfellow	Dr. Moira McPherson Ms. Marcie Morrison (Recorder) Mrs. Kathy Pozihun Ms. Kathryn Rippey* Ms. Elizabeth Stafford

*Teleconference\**

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1. Approval of Meeting Agenda

MOVED (C. Clark/B. McKinnon) that the agenda be approved with the recommended amendment:

**CORRECTION:**

Item #8.2: Report on Appointments

- Dr. Isaam Dawood was appointed as Chair of the Faculty of Business Administration, Orillia Campus for the term July 1, 2016 to June 30, 2019.

**CARRIED**

2. Need for In-Camera Items to be Declared

Members were reminded that items arising that need in-camera attention should be declared at or before the point of discovery.

3. Declaration of Conflict of Interest

Members were reminded of their duty to declare a conflict of interest should awareness of conflict arise at any time in the meeting.

Mr. David Tamblyn declared a conflict of interest for Item #13 - Motions Arising from the In-Camera Meeting.

4. Approval of Previous Meeting Minutes

The minutes of the Board of Governors meeting held on January 29, 2016 were distributed in advance with the meeting materials.

MOVED (A. Maltese/D. Tamblyn) that the minutes of the Board of Governors meeting held on January 29, 2016 be approved.

It was noted that the typographical error found in the name of the mover for items #9.1.1 and #9.1.3 would be corrected to R. Murray.

5. Business Arising from the Minutes (not on the Agenda elsewhere)

There was no business arising from the minutes.

6. Board Executive Committee Minutes

The minutes of the Board Executive Committee meeting held on February 10, 2016 were approved electronically on February 29, 2016 and were distributed in advance with the meeting materials for information only.

7. Chair's Report

Mr. Walberg provided the members with a verbal report. Highlights included:

Update on recent events:

- Excellent feedback regarding the Board of Governors Retreat (January 30, 2016)
- Highlights from international travels with the President
- February 10, 2016 Board Executive Committee Meeting Update:
  - Planning for today's Committee of the Whole meeting
  - Follow up regarding the role of the Board Executive Committee
- Meeting with Lakehead University Student Union President

A discussion ensued regarding the minutes of the Board Executive Committee held on February 10, 2016 that were distributed in advance with the meeting materials and the mandate of the Board Executive Committee.

8. President's Report

The President's report was emailed to Board members at the beginning of the meeting and is available online at [www.lakeheadu.ca](http://www.lakeheadu.ca).

Highlight's from Dr. Stevenson's March 2016 report included:

- Ontario Investing in Job Creation at Lakehead University
- Lakehead University Athletics and Wasaya Airways Recommit to Reach Up!
- Georgian College/Lakehead University Degree Expansion Announcement
- 2016 Ontario Budget Announcement – Money for Post-Secondary Infrastructure and Free Tuition
- Lakehead's Art Display in the Thunder Bay International Airport
- 2015 Distinguished Instructor Award

Members were encouraged to read the entire report.

8.1 Report on Overall Implementation of the Strategic Plan

Mr. Goodfellow provided a presentation showing an overview of progress made to date in implementing the 2013-18 Strategic Plan, including an examination of the milestones set out in Appendix A of the Plan. The presentation was emailed to Board members at the

beginning of the meeting. Highlights included:

- Milestones for Success: Strategic Plan Appendix A Report Card
- Challenges:
  1. Fall/Winter Enrolment
  2. Aboriginal Students
- Concerns:
  1. Expanding the Achievement Program
  2. Graduation Rate
  3. Implementation of One-Stop Framework
  4. Students Transferring from College to the Lakehead
  5. First Generation Students
  6. Research Funds Received
- On Target:
  1. Engaged Alumni
  2. International Enrolment
  3. English as a Second Language
  4. Lakehead's Undergrad Employment Rate Increase
  5. Active and Collaborative Learning Scores Above Provincial Average
  6. Northwestern Ontario University Students Attending Lakehead
  7. Centres of Excellence
  8. Economic Impact in Northwestern Ontario and Simcoe County
  9. Balanced Budget
  10. Expand Research, Scholarly, and Creative Activity
  11. Support and Development of the Northern Policy Institute, the Centre of Excellence for Sustainable Mining and Exploration, the Centre for Sustainable Communities, and the Orillia Summer Language Institute

- Currently Unmeasured:
  1. Increase of Northwestern Ontario and Simcoe County University Students Attending Lakehead
  2. Support and Development of the Leacock Centre for Arts, Culture and Community
  3. Create and Sustain Jobs in Northwestern Ontario and Simcoe County
  4. Enhance and Institutionalize Collaboration with Economic Development, Educational, Government, Private Sector, and Non-Government Organizations
  5. Measure and Report Resources, Activities and Quality of Life Provided or Enhanced by Lakehead
  6. Develop a Plan to Create Highly Skilled and Entrepreneurial Thinkers that Sustain and Grow Healthy Economies in Economic Northwestern Ontario and Simcoe County

Members had the opportunity to ask questions and participate in discussion after the presentation.

8.2 Report on Appointments – *for information only*

- Dr. Joseph Carney was appointed as Acting Chair of Biology for the term January 1, 2016 to June 30, 2016.
- Dr. Isaam Dawood was appointed as Chair of the Faculty of Business Administration, Orillia Campus for the term July 1, 2016 to June 30, 2019.

8.3 Report on Tenure – *for information only*

Angelique EagleWoman, whose appointment as Dean of Law is effective May 1, 2016, has been granted tenure effective as of the date of her appointment.

9. Consent Agenda

Supporting documentation for the Consent Agenda items #9.1 through #9.4 were distributed in advance with the meeting materials.

9.1 Board Audit & Risk Committee Report

9.2 Board External Relations Committee Report

9.3 Board Learning & Research Committee Report

9.4 Other Reports and Information Items

9.4.1 Report from the Board of Governors Member on Senate

9.4.2 Northern Ontario School of Medicine (NOSM) Monthly Activity Report (January – February, 2016)

9.5 Acceptance of the Consent Agenda

MOVED (W. Keeler/D. Tamblyn) that the Consent Agenda be accepted.

CARRIED

10. Items and Motions Arising out of Committee Reports

10.1 Board Governance & Nominating Committee Report (Part 1)

The Board Governance & Nominating Committee report was distributed in advance with the meeting materials.

10.1.1. Amendment of Terms of Reference of all Committees

MOVED (D. Tamblyn/C. Clark) that the Terms of Reference for all affected Board Standing Committees be amended to reflect the new title of the Vice-President, Research & Innovation.

CARRIED

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10.1.2 Acceptance of the Board Governance & Nominating Committee Report

MOVED (D. Tamblyn/S. Murdoch-Gibson) to accept the Board Governance & Nominating Committee report.

CARRIED

10.2 Board Finance & Operations Committee Report (Part 1)

The Board Finance & Operations Committee report was distributed in advance with the meeting materials.

10.2.1 Responsible Investment Policy Consultations

Supporting documentation was distributed in advance with the meeting materials.

MOVED (R. Murray/F. Picherack) that the proposed Consultation Brief and proposed Consultation Plan are hereby approved and that the Finance & Operations Committee implement the Consultation Plan.

CARRIED

10.2.2 Tuition Rates 2016/17

Supporting documentation was distributed in advance with the meeting materials.

MOVED (R. Murray/S. Murdoch-Gibson) that the proposed tuition fees for the 2016/17 academic year are hereby approved.

CARRIED

10.2.3 One-Stop Shop Tender

MOVED (R. Murray/A. Maltese) to approve the

One-Stop Shop capital project proceeding to tender.

CARRIED

10.2.4 Approval Authority Policy Revisions

Supporting documentation was distributed in advance with the meeting materials.

MOVED (R. Murray/W. Keeler) that the recommended amendments to the Approval Authority Policy are hereby approved.

CARRIED

10.2.5 Acceptance of the Board Finance & Operations Committee Report

MOVED (R. Murray/C. Clark) to accept the Board Finance & Operations Committee report.

Mr. Murray provided members with a brief overview of the presentations given by Proteus, Jarislowsky, Fraser Limited, and Gluskin Sheff & Associates Inc. at the Board Finance & Operations Committee meeting on February 18, 2016.

CARRIED

12. In Camera Meeting

MOVED (P. Capon/W. Keeler) that the Board of Governors adjourns to an in-camera meeting to discuss items of a personnel, legal, or real estate nature, and other sensitive or confidential matters, and that only members of the Board and others specifically invited by the Chair may be present.

CARRIED

The Board returned from the in-camera meeting.

13. Motions Arising from the In-Camera Meeting

MOVED (S. Murdoch-Gibson/W. Keeler) that the Board of Governors



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appoints Mr. David Tamblyn as Chair of the Board for a two year term, commencing at the close of the 2016 annual meeting, through to the close of the 2018 annual meeting.

CARRIED

14. Other Business

There was no other business.

15. Next Meeting: Thursday, April 21, 2016

16. Adjournment

MOVED (W.Keeler/M. L. Hill) that the meeting be adjourned.

CARRIED

The meeting was adjourned at 10:44am.

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Mr. Murray Walberg, Chair

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Ms. Barbara Eccles, Secretary