

**LAKEHEAD UNIVERSITY**  
**2016/17 OPERATING EXPENDITURES**  
**FOR THE PERIOD ENDED APRIL 30, 2017**  
(in thousands)

	<b>2016/17 APPROVED</b>	<b>2016/17 ACTUAL</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC)</b>		
Faculty of Social Sciences and Humanities	10,750	10,568
Faculty of Sciences and Environmental Studies	12,732	12,529
Faculty of Health & Behavioural Sciences	10,503	10,590
Faculty of Business	3,521	3,549
Faculty of Education	5,552	5,440
Faculty of Engineering	7,733	7,757
Faculty of Natural Resource Management	2,608	2,618
Faculty of Law	2,259	2,232
Orillia Campus - All Faculties	7,231	7,763
Distribution of Net Tuition Revenue from International Students Additions to Faculty Budgets	1,823	1,836
Interviews & Recruitment	100	88
<b>Faculty subtotal</b>	<b>64,812</b>	<b>64,971</b>
<b>Provost &amp; Vice President (Academic)</b>		
Provost & Vice President (Academic)	597	588
Deputy Provost	234	234
Miscellaneous Academic	48	48
Ombudsperson	20	21
<b>Provost and VP Academic subtotal</b>	<b>899</b>	<b>891</b>
<b>Academic Services:</b>		
Aboriginal Initiatives	278	278
Distributed Learning	1,668	1,692
Dean of Graduate Studies	522	506
Graduate Assistantships	4,601	4,618
Institutional Planning & Analysis	396	419
Library	4,473	4,417
Teaching Commons (carryforward)	-	343
Vice Provost Student Affairs	3,625	3,626
<b>Academic Services subtotal</b>	<b>15,563</b>	<b>15,900</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC) TOTAL</b>	<b>81,274</b>	<b>81,761</b>
PEFAL (Post Secondary Education Funding for Aboriginal Learners)	989	989
<b>TRUTH &amp; RECONCILIATION</b>	-	95
<b>KENDAASIWIN PROJECT COSTS</b>	-	326
<b>MAESD FIRST GENERATION</b>	-	335
<b>MAESD TARGETED INITIATIVES FUNDING (Aboriginal Initiatives)</b>	-	280
<b>MAESD CREDIT TRANSFER</b>	-	325
<b>SCHOLARSHIPS &amp; BURSARIES FROM TUITION REINVESTMENT</b>	5,408	5,478
<b>DISTRIBUTION OF NET TUITION REVENUE FROM INT'L STUDENTS</b>		
Student Financial Aid	365	376

	2016/17 APPROVED	2016/17 ACTUAL
<b>ORILLIA CAMPUS - ADMINISTRATION</b>	<b>4,355</b>	<b>4,321</b>
<b>MAESD LAKEHEAD/GEORGIAN PARTNERSHIP</b>	–	500
<b>LAKEHEAD INTERNATIONAL</b>	<b>2,381</b>	<b>2,903</b>
<b>PRESIDENT</b>		
Office of the President	690	663
Media Relations	120	103
Athletics	792	910
<b>President subtotal</b>	<b>1,602</b>	<b>1,677</b>
<b>CHIEF OF STAFF</b>	233	267
<b>UNIVERSITY SECRETARIAT</b>	335	443
<b>VICE PRESIDENT EXTERNAL RELATIONS</b>		
Office of the Vice President	399	400
Alumni & Community Relations	384	410
Philanthropy	484	477
Stewardship	197	221
Government Relations	180	166
Marketing Support	361	382
<b>VP External Relations subtotal</b>	<b>2,005</b>	<b>2,055</b>
<b>VICE PRESIDENT RESEARCH &amp; INNOVATION</b>		
Office of the Vice President and AVP	636	682
Research Office	477	513
Instrumentation Laboratory	265	272
Economic Development & Innovation	275	266
Northern Studies	–	19
<b>VP Research &amp; Innovation subtotal</b>	<b>1,653</b>	<b>1,751</b>
<b>VICE PRESIDENT ADMINISTRATION &amp; FINANCE</b>		
Office of the Vice President	331	329
Director, Risk Management & Access to Information	154	150
Office of Financial Services	2,062	2,095
Human Resources	954	1,113
Security	855	921
Technology Services Centre	4,485	4,690
Physical Plant	4,935	5,124
<b>VP Administration &amp; Finance subtotal</b>	<b>13,775</b>	<b>14,421</b>
<b>Utilities</b>	3,316	3,853
<b>General (Note 3)</b>	1,777	2,364
<b>Deferred Maintenance (including carryforward)</b>	400	1,369
<b>English Language Centre Renovations</b>	–	772
<b>Tuition Waiver</b>	480	482
<b>Strategic Initiatives (Note 4)</b>	1,400	1,394
<b>Savings from change in carry forward policy (Note 5)</b>	(1,000)	(1,000)
<b>Total</b>	<b>120,749</b>	<b>127,536</b>

**LAKEHEAD UNIVERSITY**  
**Notes to 2016/17 Operations Statement**  
**(000's)**

1. **Other income** includes revenues from the Ontario University Application Centre, late payment fees, investment income in Operating fund, overhead Income net of overhead allocation (including overhead from Ancillaries), and other miscellaneous revenues.

2. **Principal & Interest**  
All amounts included in Principal & Interest are owed as part of the Series A unsecured debenture payable.

Project	Principal	Interest	2016/17 Actual
ATAC	247	756	1,003
Johnson Controls Phase 1	161	583	744
Johnson Controls Phase 2	144	521	665
Excess Borrowings (Other)	277	617	894
Orillia Academic Building	323	1,173	1,497
	<u>1,152</u>	<u>3,650</u>	<u>4,802</u>

3. **General** includes municipal taxes, liability insurance, legal and audit fees, university memberships, bad debts and merchant provider costs.

4. **Strategic Initiatives** is an annually renewable fund of \$1.4M (\$2M 2015/16 budget) established for the University to make critical strategic investments. The overall amount will remain stable so that having annual funds available will be dependent on avoiding clogging the fund with ongoing operating costs. There are three types of investments: 1) Long-term investments, including permanent staff, to be provided during the start-up phase for programs that have almost certain realizable potential for stable and growing long-term revenues, 2) President's request for initiatives which are relatively small amounts for which units will compete, 3) Temporary and medium term funds including capital equipment, consulting fees, term employees and other start-up funds for new projects. These funds must be related to either increasing revenue or decreasing future costs.

5. **Carry Forward Policy** is being amended so that at the end of each fiscal year the carry forward amount otherwise calculated will be reduced by an amount which represents a contribution to the following year's operating budget. In 2016/17, the operating budget realized a contribution of \$1M from the 2015/16 operations.

6. Certain comparative amounts presented in the 2016/17 Approved Budget have been restated to conform to the 2016/17 actual results.