

LAKEHEAD UNIVERSITY
2019/20 OPERATING EXPENDITURES
FOR THE PERIOD ENDED APRIL 30, 2020
(in thousands)

	2019/20 PROPOSED	2019/20 ACTUAL
PROVOST AND VICE PRESIDENT (ACADEMIC)		
Faculty of Social Sciences and Humanities	11,184	11,008
Faculty of Sciences and Environmental Studies	12,933	12,746
Faculty of Health & Behavioural Sciences	11,662	11,694
Faculty of Business	3,763	3,550
Faculty of Education	5,624	5,482
Faculty of Engineering	8,431	8,475
Faculty of Natural Resource Management	2,758	2,793
Faculty of Law	2,823	2,950
Orillia Campus - All Faculties	9,175	9,290
Distribution of Net Tuition Revenue from International Students Additions to Faculty Budgets and Internationalization	4,512	4,275
Interviews & Recruitment	100	122
Faculty subtotal	72,968	72,383
Provost & Vice President (Academic):		
Provost & Vice President (Academic)	725	772
Deputy Provost	194	339
Miscellaneous Academic	95	95
Ombudsperson	34	34
Provost and VP Academic subtotal	1,049	1,241
Academic Services:		
Aboriginal Initiatives	329	466
Distributed Learning	1,678	1,616
Dean of Graduate Studies	633	605
Graduate Assistantships	5,152	5,321
Institutional Planning & Analysis	650	630
Library	4,888	4,804
Vice Provost Student Affairs	3,861	3,871
Academic Services subtotal	17,191	17,313
PROVOST AND VICE PRESIDENT (ACADEMIC) TOTAL	91,208	90,937
PEFAL (Post Secondary Education Funding for Aboriginal Learners)	989	989
TRUTH & RECONCILIATION	212	196
KENDAASIWIN AND ABORIGINAL INITIATIVES' RENOVATIONS	-	91
MCU ONTARIO POST-SECONDARY ACCESS & INCLUSION PROGRAM	-	497
MCU CREDIT TRANSFER	-	278
MCU NORTHERN SUSTAINABILITY	-	1,511
MCU COVID 19 RELIEF	-	820
MCU OTHER	-	341
COMMUNITY ENGAGEMENT AND LIFELONG LEARNING 2020/21	-	1,182
SCHOLARSHIPS & BURSARIES FROM TUITION REINVESTMENT	5,724	5,412
DISTRIBUTION OF NET TUITION REVENUE FROM INT'L STUDENTS		
Student Financial Aid	1,152	1,152

	2019/20 PROPOSED	2019/20 ACTUAL
ORILLIA CAMPUS SUPPORT	4,365	4,622
LAKEHEAD/GEORGIAN TPA	–	927
LAKEHEAD/GEORGIAN PARTNERSHIP	400	462
LAKEHEAD INTERNATIONAL	5,309	4,834
International Agent Fees	900	1,611
Graduate Scholarships	–	125
Differential Tuition Waiver	–	82
International Affairs subtotal	6,209	6,652
PRESIDENT		
Office of the President	729	742
Media Relations	131	122
President subtotal	860	865
CHIEF OF STAFF	255	251
UNIVERSITY SECRETARIAT	516	530
VICE PRESIDENT EXTERNAL RELATIONS		
Office of the Vice President	411	373
Alumni & Community Relations	491	515
Philanthropy	494	500
Stewardship	269	277
Government Relations	189	188
Marketing Support	524	561
Web Development Services	260	257
VP External Relations subtotal	2,637	2,669
VICE PRESIDENT RESEARCH & INNOVATION		
Office of the Vice President and AVP	674	724
Research Office	548	597
Ingenuity	75	76
Instrumentation Laboratory	288	296
Economic Development & Innovation	290	289
VP Research & Innovation subtotal	1,876	1,982
INVESTMENT IN RESEARCH LABS	–	221
VICE PRESIDENT ADMINISTRATION & FINANCE		
Office of the Vice President	370	358
Athletics	1,092	1,352
Director, Risk Management & Access to Information	154	153
Office of Financial Services	2,291	2,239
Human Resources	1,086	1,071
Human Rights & Equity	287	271
Security	938	945
Technology Services Centre	4,664	4,890
Technology Fund	219	219
Physical Plant	5,460	5,635
VP Administration & Finance subtotal	16,560	17,133
Utilities	3,802	3,793
General	1,881	2,405
Deferred Maintenance	400	522
Tuition Waiver	580	569
Strategic Initiatives	1,400	1,400
Savings from change in carry forward policy	-1,150	-1,150
Total	139,876	147,259

LAKEHEAD UNIVERSITY
Notes to 2019/20 Operations Statement
(000's)

1. **Other income** includes revenues from the Ontario University Application Centre, late payment fees, investment income in Operating fund, overhead Income net of overhead allocation (including overhead from Ancillaries), and other miscellaneous revenues.

2. **Principal & Interest**
 All amounts included in Principal & Interest are owed as part of the Series A unsecured debenture payable

Project	Principal	Interest	2019/20 Actual
ATAC	244	720	964
Excess Borrowings (Other)	306	588	894
Orillia Academic Building	378	1,118	1,497
	<u>928</u>	<u>2,427</u>	<u>3,354</u>

3. **General** includes municipal taxes, liability insurance, legal and audit fees, university memberships, bad debts and merchant provider costs.

4. **Strategic Initiatives** is an annually renewable fund of \$1.4M (\$1.4M 2018/19 budget) established for the University to make critical strategic investments. The overall amount will remain stable so that having annual funds available will be dependent on avoiding clogging the fund with ongoing operating costs. There are three types of investments: 1) Long-term investments, including permanent staff, to be provided during the start-up phase for programs that have almost certain realizable potential for stable and growing long-term revenues, 2) President's request for initiatives which are relatively small amounts for which units will compete, 3) Temporary and medium term funds including capital equipment, consulting fees, term employees and other start-up funds for new projects. These funds must be related to either increasing revenue or decreasing future costs.

5. **Carry Forward Policy** is being amended so that at the end of each fiscal year the carry forward amount otherwise calculated will be reduced by an amount which represents a contribution to the following year's operating budget. In 2019/20, the operating budget realized a contribution of \$1.15M from the 2018/19 operations.

6. Certain comparative amounts presented in the 2019/20 Approved Budget have been restated to conform to the 2019/20 actual results.