

**LAKEHEAD UNIVERSITY**  
**2018/19 OPERATING EXPENDITURES**  
**FOR THE PERIOD ENDED APRIL 30, 2019**  
(in thousands)

	<b>2018/19 APPROVED</b>	<b>2018/19 ACTUAL</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC)</b>		
Faculty of Social Sciences and Humanities	10,946	11,469
Faculty of Sciences and Environmental Studies	12,906	12,860
Faculty of Health & Behavioural Sciences	11,597	11,480
Faculty of Business	3,629	3,651
Faculty of Education	5,502	5,483
Faculty of Engineering	8,472	8,387
Faculty of Natural Resource Management	2,702	2,684
Faculty of Law	2,899	2,955
Orillia Campus - All Faculties	8,764	8,771
Distribution of Net Tuition Revenue from International Students		
Additions to Faculty Budgets	4,050	4050
Interviews & Recruitment	100	154
<b>Faculty subtotal</b>	<b>71,566</b>	<b>71,943</b>
<b>Academic Services:</b>		
Distributed Learning	1,715	1,688
Vice Provost Student Affairs	3,902	3,647
Provost & Vice President (Academic)	681	704
Deputy Provost	229	233
Library	4,619	4,683
Teaching Commons	-	55
Institutional Planning & Analysis	511	471
Dean of Graduate Studies	626	603
Graduate Assistantships	5,095	4,538
Aboriginal Initiatives	313	330
Miscellaneous Academic	40	40
Ombudsperson	34	34
<b>Academic Services subtotal</b>	<b>17,765</b>	<b>17,027</b>
<b>PROVOST AND VICE PRESIDENT (ACADEMIC) TOTAL</b>	<b>89,331</b>	<b>88,970</b>
<b>PEFAL (Post Secondary Education Funding for Aboriginal Learners)</b>	<b>989</b>	<b>989</b>
<b>TRUTH &amp; RECONCILIATION</b>	<b>220</b>	<b>213</b>
<b>KENDAASIWIN AND ABORIGINAL INITIATIVES' RENOVATIONS</b>	<b>-</b>	<b>583</b>
<b>MTCU ONTARIO POST-SECONDARY ACCESS &amp; INCLUSION PROGRAM</b>	<b>-</b>	<b>494</b>
<b>MTCU CREDIT TRANSFER</b>	<b>-</b>	<b>282</b>
<b>MTCU OTHER</b>	<b>-</b>	<b>275</b>
<b>SCHOLARSHIPS &amp; BURSARIES FROM TUITION REINVESTMENT</b>	<b>5,713</b>	<b>6,128</b>
<b>DISTRIBUTION OF NET TUITION REVENUE FROM INT'L STUDENTS</b>		
Student Financial Aid	761	762

	2018/19 APPROVED	2018/19 ACTUAL
<b>ORILLIA CAMPUS - ADMINISTRATION</b>	4,620	4,372
<b>LAKEHEAD/GEORGIAN TPA</b>	-	902
<b>LAKEHEAD/GEORGIAN PARTNERSHIP</b>	-	287
<b>LAKEHEAD INTERNATIONAL</b>	4,622	4,643
International Agent Fees	900	1,240
Graduate Scholarships	-	132
Differential Tuition Waiver	-	121
<b>International Affairs subtotal</b>	<b>5,522</b>	<b>6,137</b>
<b>PRESIDENT</b>		
Office of the President	710	725
Media Relations	128	123
<b>President subtotal</b>	<b>837</b>	<b>848</b>
<b>CHIEF OF STAFF</b>	260	258
<b>UNIVERSITY SECRETARIAT</b>	520	524
<b>VICE PRESIDENT EXTERNAL RELATIONS</b>		
Office of the Vice President	419	415
Alumni & Community Relations	417	484
Philanthropy	518	489
Stewardship	245	287
Government Relations	192	184
Marketing Support	564	538
Web Development Services	250	255
<b>VP External Relations subtotal</b>	<b>2,604</b>	<b>2,651</b>
<b>VICE PRESIDENT RESEARCH &amp; INNOVATION</b>		
Office of the Vice President and AVP	675	681
Research Office	554	612
Instrumentation Laboratory	286	287
Economic Development & Innovation	297	273
<b>VP Research &amp; Innovation subtotal</b>	<b>1,812</b>	<b>1,853</b>
<b>VICE PRESIDENT ADMINISTRATION &amp; FINANCE</b>		
Office of the Vice President	342	361
Athletics	1,046	1,148
Director, Risk Management & Access to Information	160	154
Office of Financial Services	2,282	2,218
Human Resources	1,090	1,088
Human Rights & Equity	212	207
Security	931	937
Technology Services Centre	4,606	4,587
Technology Fund	385	385
Physical Plant	5,193	5,200
<b>VP Administration &amp; Finance subtotal</b>	<b>16,246</b>	<b>16,285</b>
<b>Utilities</b>	3,916	3,899
<b>General (Note 3)</b>	1,889	2,016
<b>Deferred Maintenance</b>	400	583
<b>Tuition Waiver</b>	680	622
<b>Strategic Initiatives (Note 4)</b>	1,400	1,400
<b>Savings from change in carry forward policy (Note 5)</b>	-1,150	-1,150
<b>Total</b>	<b>136,570</b>	<b>140,182</b>

**LAKEHEAD UNIVERSITY**  
**Notes to 2018/19 Operations Statement**  
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1. **Other income** includes revenues from the Ontario University Application Centre, late payment fees, investment income in Operating fund, overhead Income net of overhead allocation (including overhead from Ancillaries), and other miscellaneous revenues.
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2. **Principal & Interest**  
 All amounts included in Principal & Interest are owed as part of the Series A unsecured debenture payable.

Project	Principal	Interest	2018/19 Actual
ATAC	275	733	1,007
Johnson Controls Phase 1	178	565	744
Johnson Controls Phase 2	160	506	665
Excess Borrowings (Other)	295	599	894
Orillia Academic Building	359	1,138	1,497
	<u>1,266</u>	<u>3,541</u>	<u>4,807</u>

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3. **General** includes municipal taxes, liability insurance, legal and audit fees, university memberships, bad debts and merchant provider costs.
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4. **Strategic Initiatives** is an annually renewable fund of \$1.4M (\$1.4M 2017/18 budget) established for the University to make critical strategic investments. The overall amount will remain stable so that having annual funds available will be dependent on avoiding clogging the fund with ongoing operating costs. There are three types of investments: 1) Long-term investments, including permanent staff, to be provided during the start-up phase for programs that have almost certain realizable potential for stable and growing long-term revenues, 2) President's request for initiatives which are relatively small amounts for which units will compete, 3) Temporary and medium term funds including capital equipment, consulting fees, term employees and other start-up funds for new projects. These funds must be related to either increasing revenue or decreasing future costs.
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5. **Carry Forward Policy** is being amended so that at the end of each fiscal year the carry forward amount otherwise calculated will be reduced by an amount which represents a contribution to the following year's operating budget. In 2018/19, the operating budget realized a contribution of \$1.15M from the 2017/18 operations.
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6. Certain comparative amounts presented in the 2018/19 Approved Budget have been restated to conform to the 2018/19 actual results.
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